AISSA 2016 GOVERNANCE PROGRAM

Scanning the Horizon – Strategic Issues for School Boards

Saturday 28 May 2016
Pembroke School - Dorothy Yates Hall
18 Holden Street, Kensington Park
Welcome to the 2016 Governance Conference, Scanning the Horizon – Strategic Issues for School Boards.

This conference has a slightly different focus from that of the past two years. Just as South Australia faces some significant challenges, Governors need to understand and respond to the external threats and opportunities all schools currently confront.

This conference has been designed to inform School Boards in relation to the strategic environment in which they operate. A range of outstanding keynote speakers will provide insight into the local, national and global contexts which impact on all independent schools.

In particular, we welcome back to Adelaide Professor Yong Zhao who will elaborate on the challenges he presented during the 2015 conference. He will further explore the changes he believes schools should make in order to remain relevant to our students’ futures. Mr Tony Harrison, Chief Executive, Department for Education and Child Development (DECD) will summarise the improvement agenda in South Australian Government schools and Ms Colette Colman, Executive Director, Independent Schools Council of Australia, will provide a national picture.

A panel discussion focusing on the ways schools might be responsive to the changing educational and economic landscape will be another program highlight. Panel members include Ms Carolyn Hewson, AO, Dr Leoni Degenhardt, Dean, Leadership Centre, AIS NSW and Professor David Lloyd, Vice Chancellor and President of the University of South Australia.

The conference will be facilitated by Mr Anthony Mackay, AM, CEO of the Melbourne-based Centre for Strategic Education, Co-Director of the Global Education Leaders Programme (GELP) and Chair of the Innovation Unit Ltd, England.

To enable school leaders to reflect on and respond to the ideas presented by each speaker, each keynote session will be followed by a reflection and discussion time. For this reason, it is recommended that schools enable as many Board members as possible to attend the conference.
If it is true that the biggest barrier to a successful future is a successful past, are our schools in danger? An understanding of the changing environment in which our schools operate is critical to enable Boards to plan strategically.

To register for this conference go to the AISSA Events page www.ais.sa.edu.au/events.

Cost per individual participant is $100 (incl GST). Maximum charge of $1000 per school.

I would encourage all members of School Boards to make the most of this wonderful professional learning opportunity.

Carolyn Grantskalns
Chief Executive
Association of Independent Schools of South Australia
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<tr>
<th>Time</th>
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<th>Speaker/Details</th>
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<tr>
<td>9.00am</td>
<td>Welcome and introductions – Mrs Carolyn Grantskalns, Chief Executive, AISSA</td>
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<td>9.10am</td>
<td>Keynote address: World Class Learners, World Class Schools</td>
<td>Professor Yong Zhao</td>
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<td>10.00am</td>
<td>Questions and discussion</td>
<td>Facilitator - Mr Anthony Mackay, AM, CEO, Centre for Strategic Education</td>
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<td>10.30am</td>
<td>Morning tea</td>
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<td>11.00am</td>
<td>The National Education Landscape</td>
<td>Ms Colette Colman, Executive Director, ISCA</td>
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<td>12.00pm</td>
<td>Questions and discussion</td>
<td>Facilitator – Mr Anthony Mackay, AM, CEO, Centre for Strategic Education</td>
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<td>12.15pm</td>
<td>Lunch</td>
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<td>1.15pm</td>
<td>Department for Education and Child Development’s (DECD) Improvement Agenda</td>
<td>Mr Tony Harrison, Chief Executive, DECD</td>
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<td>2.15pm</td>
<td>Questions and discussion</td>
<td>Facilitator - Mr Anthony Mackay, AM, CEO, Centre for Strategic Education</td>
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<td>2.45pm</td>
<td>Panel discussion - The Strategic Management of Change</td>
<td>Ms Carolyn Hewson, AO; Dr Leoni Degenhardt, Dean, Leadership Centre, AIS NSW; Professor David Lloyd, Vice Chancellor and President, University of South Australia; Facilitator: Mr Anthony Mackay, AM, CEO, Centre for Strategic Education</td>
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<td>3.45pm</td>
<td>Vote of thanks</td>
<td>Mrs Carolyn Grantskalns, Chief Executive, AISSA</td>
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<td>4.00pm</td>
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**KEYNOTE ADDRESSES**

9.10am-10.00am  World Class Learners, World Class Schools  
Professor Yong Zhao  
Professor Yong Zhao argues that schools need to change if they are to adequately equip students for the new global economy. To succeed in this ever-changing world, students need to be able to think like entrepreneurs; to be resourceful, flexible, creative and global. Professor Zhao’s address will build on his 2015 conference presentation and outline how schools might need to change in order to cultivate independent thinkers who are able to contribute positively to a globalised society.

Professor Zhao will focus on strategies schools can immediately implement including:
- Harnessing the entrepreneurial spirit
- Fostering student autonomy and leadership
- Championing inventive learners
- Developing global partners and resources

11.00am-12 noon  The National Education Landscape  
Ms Colette Colman  
Executive Director, Independent School’s Council of Australia  
Ms Colette Coleman will articulate the challenges confronting the Independent sector. She will outline what research tells us about the strengths of the sector and the issues confronting us in the political and economic landscape.
The Department for Education and Child Development’s Improvement Agenda

Mr Tony Harrison  
Chief Executive, Department for Education and Child Development (DECD)

Enrolment competition and managing that is an important strategic responsibility for Board members. It is important that Governors understand the important reform work focusing on children’s learning that DECD is currently undertaking. The Department’s emphasis is on building a high performing system which focuses on higher standards of learning achievement, improving health and wellbeing, improving and integrating child safety and engaging children, families and communities in the pursuit of these goals. Mr Harrison has reorganised both the bureaucracy and the ways in which schools are held accountable for student success. In this keynote address he will outline the Department’s approach to system improvement.
PANEL DISCUSSION

2.45pm-3.45pm  The Strategic Management of Change

- Ms Carolyn Hewson, AO
- Dr Leoni Degenhardt
  Former Principal Loreto Normanhust, Dean, Leadership Centre, AIS NSW
- Professor David Lloyd
  Vice Chancellor and President of the University of South Australia

This panel discussion will discuss the need for Boards to scan the horizon and to be responsive to local and global changes and challenges in order to ensure their school is in a position to thrive. They will consider the ways in which the Board can ensure change is embraced by the wider school community and discuss strategies that will build the capacity of Boards to work strategically and cohesively to ensure a sustainable future for their school.
### Mr Anthony Mackay, AM

Mr Anthony Mackay, AM is CEO, Centre for Strategic Education (CSE) Melbourne, Australia. Mr Mackay is Chair, Advisory Board, National Institute for School Leadership, NCEE, Washington DC and Deputy Chair of the Education Council, New Zealand. Mr Mackay is Co-Chair of the Global Education Leaders Partnership (GELP) and a Director (Inaugural Chair) of the Innovation Unit Ltd (London). He is an expert advisor to OECD/CERI (Paris) and to the Global Cities Education Network (New York). Mr Mackay is Chair of the Australian Council for Educational Research (ACER), and Deputy Chancellor, Swinburne University, Melbourne, Australia. Mr Mackay was Inaugural Chair, Australian Institute for Teaching and School Leadership (AITSL), and Inaugural Deputy Chair, Australian Curriculum, Assessment and Reporting Authority (ACARA).

Mr Mackay is a Board Director of the Asia Education Foundation, the Foundation for Young Australians, and Teach for Australia. He is an Honorary Senior Fellow in the Graduate School of Education at the University of Melbourne. Mr Mackay is the Moderator of the Annual International Summit on the Teaching Profession and moderates Informal Ministerial Meetings for OECD and Debates for the annual World Innovation Summit for Education.

Mr Mackay was appointed a member of the Order of Australia (AM) for services to education, in 2015.

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Professor Yong Zhao

Professor Yong Zhao currently serves as the Presidential Chair and Director of the Institute for Global and Online Education in the College of Education, University of Oregon, where he is also a Professor in the Department of Educational Measurement, Policy, and Leadership. He is also a professorial fellow at the Mitchell Institute for Health and Education Policy, Victoria University in Australia. His works focus on the implications of globalization and technology on education. He has published over 100 articles and 20 books, including *Who’s Afraid of the Big Bad Dragon: Why China has the Best (and Worst) Education System in the World*, *Catching Up or Leading the Way: American Education in the Age of Globalization* and *World Class Learners: Educating Creative and Entrepreneurial Students*. He is a recipient of the Early Career Award from the American Educational Research Association and was named one of 2012’s 10 most influential people in educational technology by the *Tech & Learn Magazine*. He is an elected fellow of the International Academy for Education. His latest book *World Class Learners* has won several awards including the Society of Professors of Education Book Award (2013), Association of Education Publishers’ (AEP) Judges’ Award and Distinguished Achievement Award in Education Leadership (2013).
Ms Colette Colman

Ms Colette Colman was appointed to the position of Executive Director of the Independent Schools Council of Australia (ISCA) last year. This appointment followed more than seven years with ISCA as the Deputy Executive Director (Research) and prior to that as the Director of Policy and Research.

The focus of Ms Colman’s work over recent years with ISCA has been the Review of Funding for Schooling involving the preparation of numerous major submissions and participation in the ISCA negotiating team. Ms Colman has had extensive experience in the development of education policy for both the Commonwealth Government and the Independent school sector for some 23 years.

Mr Tony Harrison

Mr Tony Harrison was appointed to lead the Department for Education and Child Development (DECD) in July 2013. He has a strong background in public administration in addition to matters pertaining to child protection. He is also a keen advocate for supporting those with a disability, particularly children and young people.

Mr Harrison has extensive experience in high level organisational management, through his previous work as a Police Assistant Commissioner with SAPOL, as Director-General, Community Safety, and as Chief Executive of the South Australian Fire and Emergency Services Commission. He is also the serving President of Minda Incorporated, the largest disability provider in South Australia. In 2014 Mr Harrison took on the national role of Chair of the new Aboriginal and Torres Strait Islander Education Advisory Group (ATSIEAG).
Ms Carolyn Hewson

Ms. Carolyn Hewson, AO, BEc (Hons.), MA (Econ.), FAICD is a former investment banker and has over thirty years’ experience in the financial sector. Ms Hewson is a non-executive Director of two listed Australian companies - BHP Billiton and Stockland Group. She has also served as a Director on the Boards of the Australian Gas Light Company, AGL Energy, AMP, BT Investment Management, CSR, South Australia Water, the Economic Development Board of South Australia and Westpac Banking Corporation.

Dr Leoni Degenhardt

Dr Leoni Degenhardt is currently Dean of the Leadership Centre at The Association of Independent Schools of NSW. She has been Principal of two secondary schools. She left Loreto Normanhurst in 2008 after fourteen years as Principal, during which time the school undertook a successful reinvention process. Her book Dancing on a Shifting Carpet: reinventing traditional schooling for the 21st century (2010), co-written with Professor Patrick Duignan, includes an extended case study of that process. She is a Fellow of both ACE and ACEL. Dr Degenhardt has experience on a range of educational boards, councils and committees, including the National Catholic Education Commission (NCEC) and the National Standing Committee of AHISA.
Professor David Lloyd

Professor David Lloyd was appointed to the University of South Australia as Vice Chancellor and President in 2012. A Dublin-born and educated chemist who specialises in computer-aided drug design, Professor Lloyd has re-focused institutional culture to position University of South Australia as Australia’s university of enterprise and to shape its activities to better meet the challenges of the 21st century.

In 2014 Professor Lloyd was appointed to the South Australia Economic Development Board (EDB) and in 2015 he was appointed Chair of the Australian Technology Network group of technology-focused universities.

Before joining the University of South Australia, he was Vice-President for Research and later Bursar and Director of Strategic Innovation at Trinity College Dublin. Professor Lloyd was Chair of the Irish Research Council and prior to academia, worked in the pharmaceutical industry in the UK. He holds an honorary Professorship from Tainjin University and is a Fellow of the Royal Society of Chemistry.